

University of Toronto – 2024-25 Incremental Projects Grant – Institutional Performance Objectives

| Project | Priority Area | Investment of IPG Funds | Institutional Performance Objective | Performance Indicators | Target Outcomes | Reported Outcomes |
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| UofT: Toronto High Containment Facility: Upgrades and Enhancements | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 4.5% | Increased research capacity | To allow for a more effective use of space by removing barriers created by inefficiencies | To co-locate three separate facilities into a single contiguous layout designed to provide a ~2.5 fold increase in functional CL3 capacity and increased capacity for collaborations | |
| UofT: Discover Research | Information Resources | Percentage of IPG grant invested in supporting this project: 2% | To develop online tool to highlight, celebrate and promote expertise to help spark discovery, connection and collaboration | To transform the discoverability of U of T's world-class scholars and research experts, by better leveraging our data systems to more easily find specific expertise | Full discoverability (through search engine optimization) for summer 2024, at which point the system will be discoverable by media, industry, prospective students, and other current and potential stakeholders | |
| UofT: New My Research Funds (MRF) Platform | Information Resources | Percentage of IPG grant invested in supporting this project: 7.9% | To upgrade and modernize its research and finance platform | To provide faculty, project managers, and research and finance administrators with role-based access to key research funding information, including terms and conditions for awarded applications, financial account details, and funding histories | To streamline the outgoing sub-award process for payments that are processed within VPRI, to remove multiple manual steps and to provide greater transparency to the relevant stakeholders including PIs. Active consultations with stakeholders including Financial Services, Internal Audit, Business Officers and PIs have been on-going throughout this development and we anticipate launching this functionality either in conjunction with the first phase of the UTRAC deployment or shortly after | |
| UofT: Partnership Development Officers | Innovation Resources | Percentage of IPG grant invested in supporting this project: 4.5% | To support new administrative staff positions designed to enhance institutional capacity to execute its strategic research plans | This institutional investment in incremental staff resources will contribute to an expanded, dedicated, and connected community of practice between partnership development officers | To increasing total industry-sponsored research, which allows PIs to pursue translational goals of societal and economic relevance; to increase a number of non-funded industrial collaborations whereby knowledge & resources are exchanged to better support Canadian research & innovation | |

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| UTL: Electronic Acquisitions to support remote and in-person research | Information Resources | Percentage of IPG grant invested in supporting this: 4.3% | Strengthen the library’s reputation for building collections renowned for their scope, depth and scholarly impact | Enhance the ability of University of Toronto faculty perform research both in person and remotely | Improve the end user experience | |
| UofT: Arts & Science Off-Campus Fit-Out for Campus Capital Project | Facilities Renewal | Percentage of IPG grant invested in supporting this: 6.7% | To facilitate redevelopments at the University of Toronto’s Sidney Smith Hall | Modernize facility | Complete project within expected timelines | |
| UTL: Downsview Expansion Project | Facilities Renewal | Percentage of IPG grant invested in supporting this: 4.3% | Expansion of high-density storage | Increased storage capacity | Complete project within expected timelines | |
| UTL: Robarts 5th floor Map and Data Library Renovation | Facilities Renewal | Percentage of IPG grant invested in supporting this: 4.3% | Provide critical research area, consultative work spaces, and collaborative technology | To better leverage research technologies in visualization, text and data mining | Complete project within expected timelines | |
| Sunnybrook: Replacement of Tunnel Washer | Facilities Renewal | Percentage of IPG grant invested in supporting this: 1.5% | Improvements to animal housing, sterilization facilities and student spaces. | Modernize facility | Complete project within expected timelines | |
| Sunnybrook: HVAC Upgrades for SRI Facilities | Facilities Renewal | Percentage of IPG grant invested in supporting this: .9% | Replace parts of the HVAC system of the pre-clinical research facility (PCR) and the Good Manufacturing Practices (GMP) facility. | Enhance facilities capabilities and increase overall longevity of the equipment | Complete project within expected timelines | |

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| Sunnybrook: Critical Upgrade to Local Centralized Storage Facility | Information Resources | Percentage of IPG grant invested in supporting this: 3.8% | To provide critical upgrade to local centralized storage facility to support tri-agency data management requirements | To ensure research is not adversely impacted by unacceptable operational variances or interruptions | Complete renewal within expected timelines | |
| Sunnybrook: Commercialization Streamlining Project | Innovation Resources | Percentage of IPG grant invested in supporting this project: .7% | To provide expertise and legal counsel for commercialization activity within the Technology Transfer & IP office | To streamline the legal process for commercializing intellectual property | Commercialization opportunities in a more effective and expedient fashion | |
| Sinai Health: Renovations to Laboratories, Common Areas and Environmental | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 4.5% | To modify existing wet-lab space into a computational biology, Artificial Intelligence (AI) lab | To increase capacity | Improved services for the research community along with cost savings due to more energy efficient equipment | |
| CAMH: Electronic Research Administration (eRA) Platform Enhancement and New Module Build | Information Resources | Percentage of IPG grant invested in supporting this project: 4.1% | Upgrade electronic research administration (eRA) platform by enhancing its existing modules and building new modules | # of REB, ACC, Biosafety forms processed | Minimization of risk; increased integration and efficiency | |
| Unity Health: Institutional Biobanking and Sample Processing Core Facilities | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 2.6% | To provide reliable support to all of our researchers and to ensure the high-quality collection and maintenance of samples | Increased capacity | Complete renewal within expected timelines | |
| Unity Health: Increasing innovation through grant and award support | Innovation Resources | Percentage of IPG grant invested in supporting this project: 2.9% | To increase the competitiveness of grant submissions | Increased capacity | Measured success rates of projects that were supported | |
| Unity Health: Advancing Commercialization of Research | Innovation Resources | Percentage of IPG grant invested in supporting this project: 2.1% | To enhance the commercialization process | Develop workplan and initiate the review of the hospital's Intellectual Property Policy | Deliver at least two seminars focused on Intellectual Property and Commercialization | |

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| Unity Health: Equity, Diversity and Inclusion in Research | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: .6% | To advance equity, diversity and inclusion initiatives | To expand Health Equity and Research Talks (HEaRT) to reach a wider audience across the Toronto Academic Health Sciences community | Completion of project milestones | |
| UHN: Princess Margaret Cancer Research Tower HVAC system renewal | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 5% | Upgrade chiller and humidification systems | Modernize facility | Complete renewal within expected timelines | |
| UHN: Princess Margaret Cancer Research Tower Plumbing Renewal | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 2.9% | Upgrade to soft water systems | Modernize facility | Complete renewal within expected timelines | |
| UHN: Princess Margaret Cancer Research Tower Fire & Life Safety System Requirements | Facilities Renewal | Percentage of IPG grant invested in supporting this project: .2% | Regulatory assessment of the PMCRT fire & life safety systems | Optimize performance | Complete renewal within expected timelines | |
| UHN: Princess Margaret Cancer Research Tower Building Elevating Devices | Facilities Renewal | Percentage of IPG grant invested in supporting this project: .7% | Service as required elevator devices | Optimize performance | Complete renewal within expected timelines | |
| UHN: Krembil Discovery Tower HVAC System Renewal (Heating, Ventilation, Air-Conditioning) | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 3.1% | Replace various VAV controllers and Phoenix valves and Data Aire Air Conditioning units for server rooms | Optimize performance | Complete renewal within expected timelines | |
| UHN: Krembil Discovery Tower Plumbing Renewal | Facilities Renewal | Percentage of IPG grant invested in supporting this project: 2.5% | Back Flow preventers and Quench tank maintenance | Optimize performance | Complete renewal within expected timelines | |

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| UHN: Krembil Discovery Tower Fire & Life Safety | Facilities Renewal | Percentage of IPG grant invested in supporting this project: .1% | Annual assessment of the KDT fire & life safety systems | Optimize performance | Complete renewal within expected timelines | |
| UHN: Krembil Discovery Tower Elevator Repairs | Facilities Renewal | Percentage of IPG grant invested in supporting this project: .5% | Service as required elevator devices | Optimize performance | Complete renewal within expected timelines | |
| WCH: Fostering Patient & Community Engagement | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: 1.3% | To better support and ensure equitable access and inclusion of all segments of the populations served by the hospital within research and innovation | To design internal educational programs for clinical and academic trainees, researchers, and clinicians on meaningful patient engagement | To ensure appropriate resources are in place to better monitor and evaluate action plans related to patient and community engagement | |
| Holland Bloorview: Re-launch Connect2Research with IDEAA lens | Information Resources | Percentage of IPG grant invested in supporting this project: .5% | Advance efforts to make research opportunities equitable by re-launching Connect2Research with Inclusion, Diversity, Equity, Accessibility and Anti-Racism lens | Expanded list of search parameters, expanded language offerings, streamlining registration process and communication strategy | Equip children, youth and families with the resources to make empowered research decisions based on common understanding of the power of representation in research | |
| Holland Bloorview: Upgrades to electronic grants and contracts management software | Information Resources | Percentage of IPG grant invested in supporting this project: .4% | Increased efficiency of research operations by securing new platform for grants and contracts | To secure a new platform allowing better metric collection, reducing wait time for contracts, improving process workflows for grant and contract management. | Improved turnaround times for researchers submitting grant and contracts; increased integration with other research administration platforms | |
| Baycrest: Open Access for Open Science Infrastructure IPG Project | Information Resources | Percentage of IPG grant invested in supporting this project: .4% | To provide the scientific databases and repositories that will be used for open access services | To maintain high quality and secure data archiving and curation | Complete renewal within expected timelines | |

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| Baycrest: Carpet Replacement | Facilities Renewal | Percentage of IPG grant invested in supporting this project: .1% | Carpet replacement | To ensure safe environment | Complete renewal within expected timelines | |
| NYGH: Improving efficiency of institutional and research ethics authorization at a community hospital | Information Resources | Percentage of IPG grant invested in supporting this project: .1% | To improve the efficiency of institutional and research ethics authorization | To enhance and tailored to alleviate emerging pressures and stress points within the organization | To accomplish project milestones | |
| Sick Kids: Research eHub – Platform Foundation (IDA 3.0) | Information Resources | Percentage of IPG grant invested in supporting this project: 12.6% | To develop a business operations platform which aims to improve the internal experience of the SickKids research community by integrating previously siloed business functions | Enable streamlined end-to-end administrative processes by surfacing bottlenecks, eliminating unnecessary steps | To accomplish project milestones | |
| Trillium: Develop an EDI-based community informed 3-5year research plan | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: .1% | To develop an EDI-based community informed research plan | Key indicators will include Environmental scan, THP and IBH Network Identification, Internal and External Engagement | To accomplish project milestones | |
| Trillium: Develop an EDI-based community informed Clinical Trials Strategy | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: .1% | To establish the first EDI-based, community informed Clinical Trials Strategy | Key project activities will include Environmental scan, THP and IBH Network Identification, Internal and External Engagement, establish principles, develop roadmap, develop implementation plan | To accomplish project milestones | |
| Trillium: Develop and pilot AI & Data Research Ethics Officer role. | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: <.1% | To develop and pilot AI & Data Research Ethics Officer role | To establish a dedicated role in AI & Data Research Ethics | To finalize role scope and jurisdiction | |

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| Trillium: Develop IBH ABR onboarding materials | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: <.1% | Develop IBH ABR onboarding materials with the objective of creating a standard onboarding package for all IBH staff /learners to address anti-Black racism (education, policies, resources aimed at fostering awareness, understanding and allyship) | Key activities will include to draft package, engagement, and validation with interested/affected parties, incorporate feedback, finalize & disseminate, include in departmental SOP | To accomplish project milestones | |
| Trillium: E-Tools Project Implementation | Information Resources | Percentage of IPG grant invested in supporting this project: .2% | Build a new electronic tool that will serve as a real-time enterprise management system | Performance indicators include usability; nature of the solution; user uptake | To accomplish project milestones | |
| Trillium: Impact of Research Ethics Board process on participant experience | Equity, diversity and faculty renewal | Percentage of IPG grant invested in supporting this project: <.1% | Survey Research Participants to understand the impact of the research ethics process on patient experience | Analyzing feedback to determine the effectiveness of the survey, next steps, and future iterations. | Enhance patient experience | |
| Trillium: Research Data Management - Central Data Repository | Information Resources | Percentage of IPG grant invested in supporting this project: <.1% | To ensure the appropriate measures and protections are taken and put in place when researchers are accessing, using, and sharing sensitive data | Development of RDM strategies and data management plans to identify gaps in institutional data sources. | To ensure to ensure best practices with regards to physical data and cyber security while providing the infrastructure and training to be compliant | |