

University of Toronto – 2026-27 Incremental Projects Grant – Institutional Performance Objectives

Project	Priority Area	Investment of IPG Funds	Institutional Performance Objective	Performance Indicators	Target Outcomes	Reported Outcomes
UofT 1: Faculty of Arts & Science - Research Awards & Honours Strategy Officer	EDI	\$148,945	Enhance coordinated awards support to increase nomination volume, success rates, equity, and efficiency across all Faculty of Arts & Science units.	Annual counts of total and international nominations, success rates, discipline distribution, and participation from underrepresented groups.	Achieve 1–3% annual growth in nominations, 1–2% higher success rates, and full adoption of standardized processes across all units.	
UofT 2: Entrepreneurship and The Schwartz-Reisman Innovation Campus	Innovation	\$110,102	Sustain and enhance UTE operations at SRIC to support entrepreneurship, increase engagement, and optimize facility use, partnerships, and visibility.	Annual counts of events, joint initiatives, tours, ONRamp membership, stakeholder leads, and engagement metrics tracked through reporting systems.	Maintain baseline activity levels (events, tours, partnerships) while increasing ONRamp membership and sustaining strong lead generation, visibility, and ecosystem engagement.	
UofT 3: Special Projects Officer, Equity, Diversity and Inclusion	EDI	\$135,728	Advance EDI in research by developing and launching inclusive mentorship programming and strengthening institutional capacity, evaluation, and cross-campus engagement.	Completion and launch of mentorship resources, number of sessions delivered, faculty participation, and evaluation data including EDI integration and feedback.	Successfully launch CRIS mentorship program, deliver 2–3 sessions, achieve strong faculty uptake, and establish baseline data for ongoing evaluation.	
UofT 4: Institutional Access to PitchBook	Innovation	\$48,799	Sustain and enhance access to market intelligence to support commercialization, industry partnerships, and startup growth while strengthening institutional performance and reputation.	Annual metrics on disclosures, patents, licenses, startups, industry funding, partnerships, rankings, and startup investment tracked through surveys and reporting.	Maintain core commercialization activity levels while increasing patents, startups, funding, and rankings, reinforcing U of T’s leadership in innovation and entrepreneurship.	

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UofT 5: Toronto High Containment Facility Phase 2: Final Build, Commissioning, Certification, and Operationalization	Facilities	\$5,262,636	Deliver a modernized, fully compliant high-containment facility to expand research capacity, improve efficiency, and enable advanced pathogen research and collaboration.	Construction and commissioning milestones, regulatory certification, increased CL3 capacity, system performance validation, and successful facility integration.	Complete construction, achieve full certification, and realize ~2.5× capacity increase, enabling enhanced national research capability and high-containment collaboration.
UofT 6: Robarts 5th Floor Map and Data Library Renovation	Facilities	\$300,000	Complete renovation to modernize library infrastructure and enhance accessible, technology-enabled spaces supporting digital scholarship, data-intensive research, and collaboration.	Project completion milestones, upgraded infrastructure and spaces, compliance with standards, user satisfaction, and post-renovation space utilization rates.	Achieve full completion by September 2026, delivering upgraded, high-use, accessible spaces that improve user experience and support digital research and collaboration.
UofT 7: Downsview 2nd Expansion Project	Facilities	\$1,000,000	Expand high-density storage infrastructure to increase research capacity, preserve collections, and support sustainable, collaborative library services across partner institutions.	Project completion, expanded square footage, storage capacity (volumes), and achievement of sustainability and energy performance targets.	Complete expansion by February 2027, delivering ~3M additional volume capacity, improved infrastructure performance, and alignment with Net Carbon Zero goals.
UofT 8: Earth Sciences Lab Renovation - ES 4065 & 4067	Facilities	\$94,607	Upgrade laboratory infrastructure to achieve CL2 compliance and enable advanced, high-throughput research in plant-microbe interactions and molecular biology.	Completion of renovation milestones, installation of specialized equipment, and certification of lab spaces to CL2 biosafety standards.	Deliver fully operational CL2-compliant labs by 2027, enabling new research capacity, safe pathogen work, and enhanced high-throughput experimental capabilities.
UofT 9: Astronomy Laboratories Renovation -	Facilities	\$211,064	Develop new, high-quality laboratory space to address capacity constraints and support growth in	Progress against design and construction milestones, renovated square footage delivered, and improved environmental conditions (e.g., vibration control, water	Deliver functional, specialized lab space that expands research capacity, improves infrastructure reliability, and supports continued growth of astrophysics programs.

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McLennan Sub-Basement			astrophysics research, teaching, and advanced instrumentation.	mitigation).		
UofT 10: McLennan QIS Lab & CQIQC Suite	Facilities	\$557,778	Establish advanced quantum research and collaboration spaces to support experimental superconducting systems and strengthen interdisciplinary quantum innovation capacity.	Completion of lab and suite renovations, installation of specialized equipment, and occupancy by research teams and collaborative users.	Deliver fully operational QIS lab and collaboration suite by 2026, enabling expanded research activity, interdisciplinary engagement, and attraction of top talent.	
UofT 11: Robarts Common Air Curtain and Lobby Renovation	Facilities	\$300,000	Improve building performance and user experience by implementing a permanent solution to air infiltration and enhancing safety, comfort, and functionality.	Completion of air curtain installation and lobby renovation milestones, improved thermal conditions, reduced complaints, and compliance with standards.	Deliver effective thermal mitigation before winter 2026 and complete lobby renovation by 2027, improving comfort, performance, and user satisfaction.	
Unity 1: Expansion of Unity Health's Preferred Partnership Model	Innovation	\$568,185	Expand and optimize an institution-centric clinical trials partnership model to increase research activity, accelerate start-up timelines, and enhance patient access.	Number of partners, trials initiated and activated, start-up timelines, revenue generated, and satisfaction of sponsors and investigators.	Secure at least two new partners, increase trial activity, maintain accelerated start-up timelines, and strengthen revenue growth and institutional reputation.	
Unity 2: Vivarium Air Quality Monitoring	Facilities	\$107,452	Ensure ongoing compliance with CCAC standards by implementing comprehensive air quality monitoring to maintain safe and effective vivarium	Measured levels of ammonia, CO ₂ , TVOCs, and particulates against established thresholds, alongside completion of required monitoring cycles.	Maintain all air quality parameters within acceptable limits, achieving sustained CCAC compliance and supporting continued high-quality animal research environments.	

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Unity 3: EDC Regulatory Readiness: REDCap System Validation	Information	\$320,085	Establish validated, compliant REDCap infrastructure and processes to support regulated clinical trials and ensure alignment with FDA 21 CFR Part 11 requirements.	Completion of validation environment setup, approved SOPs and workflows, defined validation criteria, and adoption of standardized validation templates.	Achieve a fully validation-ready REDCap system and integrated framework enabling consistent, compliant, and auditable support for regulated research studies.	
Unity 4: FDA IND Submission & Internal Capability Development Initiative	Information	\$153,381	Build FDA regulatory submission capacity by completing an IND submission and developing sustainable internal expertise for future clinical research activities.	Consultant engagement completion, IND submission milestones met, and successful training and participation of designated internal super users.	Submit a compliant FDA IND and establish internal expertise, enabling efficient, repeatable IND submissions and expanded support for FDA-regulated trials.	
UHN 1: Modernization of Princess Margaret Cancer Research Tower	Facilities	\$2,285,000	Modernize infrastructure to ensure reliable operations, regulatory compliance, and uninterrupted research activity.	Utility uptime, regulatory certification status, and percentage completion of planned system upgrades.	~100% uptime, full compliance achieved, and all upgrades completed on schedule and within budget.	
UHN 2: Modernization of Krembil Discovery Tower	Facilities	\$768,343	Renew critical infrastructure to sustain stable operations and support uninterrupted research in a high-demand facility.	Environmental variance, system downtime, completion of renewal tasks, and adherence to schedule and budget.	<5% environmental variance, zero unplanned downtime, full project completion by March 2027 within approved budget.	

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UHN 3: Restoration of Climate and Humidity Control at PMH Animal Resource Centre (ARC)	Facilities	\$623,805	Restore environmental control systems to ensure compliance and safeguard animal welfare and research integrity.	Humidity and temperature ranges, airflow control performance, system commissioning, and reduction in manual interventions.	Maintain 30–70% RH, achieve stable climate control, full system commissioning, and eliminate manual overrides and compliance risks.	
Sinai: Research Infrastructure Renewal	Facilities	\$820,762	Sustain and enhance research capacity through renewal of critical physical and digital infrastructure.	Number of upgrades completed, service disruption frequency, user reach, and system performance feedback.	Increased system reliability, reduced disruptions, expanded user support, and improved research environment quality and sustainability.	
WCH 1: Fostering Patient & Community Engagement	EDI	\$222,761	Strengthen patient and community engagement capacity to support inclusive, equitable research and innovation.	Number of engagement consultations, presentations delivered, and development of patient engagement resources and website.	Increased engagement integration in projects, broad organizational uptake, and accessible patient engagement tools and resources available.	
WCH 2: Cultural Inclusion and Accountability for Academics	EDI	\$61,750	Advance culturally inclusive, accountable research practices to improve equity, diversity, and representation in research participation.	Use of inclusive data practices, adoption of equity plans in studies, and development of cultural inclusion resources.	Standardized inclusive research practices, increased equity-informed study design, and accessible tools supporting culturally safe research environments.	
Sick Kids 1: Uninterruptible Power Supply (UPS)	Facilities	\$750,000	Replace end-of-life UPS systems to ensure reliable, continuous power for mission-critical IT infrastructure.	Power availability, UPS efficiency, and incidence of power-related disruptions or system failures.	99.999% uptime, >96% energy efficiency, and elimination of unplanned downtime due to power system failures.	
Sick Kids 2: Lighting Retrofit	Facilities	\$1,200,000	Modernize lighting infrastructure to improve safety, regulatory compliance, and energy efficiency across research facilities.	Mercury fixture removal rate, energy consumption reduction, maintenance requests, and lighting performance compliance.	100% mercury elimination, 50–70% energy reduction, >80% maintenance reduction, and full compliance with lighting standards.	

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Sick Kids 3: High Rise High Temperature to High Temperature AHU Glycol Heat Exchanger Replacement	Facilities	\$375,000	Modernize electrical infrastructure to improve reliability, safety, and efficiency of facility power systems.	Power factor levels, voltage stability, system uptime, and completion of equipment replacement within schedule and budget.	Power factor 0.95–1.00, improved stability, high system uptime, and full project completion without cost or schedule variance.	
Sick Kids 4: Cooling Tower Upper Basin Upgrade	Facilities	\$174,239	Replace obsolete heat exchanger to restore reliable, efficient HVAC performance and prevent system failures.	Thermal efficiency, fluid loss, system uptime, energy demand, and completion within schedule and budget.	Zero leaks, stable thermal performance, reduced energy use, high system uptime, and on-time, on-budget completion.	
CAMH 1: Temerty Discovery Centre Operational Readiness	Facilities	\$255,803	Enable seamless transition and full activation of research operations in a new facility with minimal disruption.	Readiness plan completion, asset migration success, safety compliance, and level of research disruption during transition.	Full operational readiness at occupancy, zero data loss, minimal disruptions, and complete compliance with safety and regulatory standards.	
CAMH 2: Commercialization of a New Class of Therapeutics for the Treatment of Multiple Sclerosis	Innovation	\$179,209	Advance commercialization of a novel MS therapeutic to achieve licensing or venture creation and maximize research impact.	Partnership engagement, patent portfolio advancement, licensing progress, and potential startup formation.	Secured licensing agreement or startup launch, strengthened IP position, and advancement toward clinical development and market readiness.	
CAMH 3: Institutional Approval for Research	Information Resources	\$413,460	Implement an integrated digital system to streamline institutional approvals and enable efficient, collaborative research	Stakeholder integration, number of approvals processed, system adoption rates, and user satisfaction levels.	Increased processing efficiency, broad system adoption, improved user satisfaction, and reduced delays in research study initiation.	

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Sunnybrook 1: Smart Research Facilities Initiative	Facilities	\$260,000	Modernize facility systems using smart technologies to improve reliability, sustainability, and resilience of research environments.	HVAC outages, maintenance calls, infrastructure uptime, environmental excursions, and response times to system alerts.	Reduced outages and service calls, increased uptime, improved environmental stability, and enhanced proactive, data-driven facilities management.	
Sunnybrook 2: Enterprise Research Operations Command Centre	Information Resources	\$325,000	Centralize research operations into a unified digital platform to improve visibility, coordination, and decision-making.	Dashboard utilization, data integration across systems, reporting efficiency, anomaly detection, and operational response times.	Improved operational visibility, faster decision-making, reduced inefficiencies, and enhanced resilience through centralized, real-time analytics.	
Sunnybrook 3: Clinical Trial Acceleration Hub	Information Resources	\$460,000	Modernize clinical trial operations to accelerate study startup, enhance recruitment, and improve efficiency through integrated digital systems.	Trial startup timelines, participant recruitment rates, workflow automation adoption, and sponsor engagement metrics.	Faster trial activation, improved recruitment and retention, reduced administrative burden, and increased sponsor attractiveness and study volume.	
Sunnybrook 4: Research Administration Operational Restructuring and Shared Services Transformation Initiative	Information Resources	\$300,000	Establish a centralized, scalable research administration model to improve efficiency, governance, and service delivery.	Processing times, service consistency, workload distribution, researcher satisfaction, and degree of administrative consolidation.	Reduced processing times, standardized services, improved satisfaction, increased capacity, and enhanced operational efficiency and governance.	